

Exhibit No.: _____
Commissioner: Loretta M. Lynch
Administrative Law Judge: Peter Allen
Witness: Armando J. Perez and Stephen Thomas
Greenleaf

**BEFORE THE PUBLIC UTILITIES COMMISSION OF
THE STATE OF CALIFORNIA**

Conditional Application of PACIFIC GAS AND
ELECTRIC COMPANY (U 39 E) for a Certificate
of Public Convenience and Necessity Authorizing
the Construction of the Los Banos-Gates 500 kV
Transmission Project

Application 01-04-012

**REBUTTAL TESTIMONY OF ARMANDO J. PEREZ, STEPHEN THOMAS GREENLEAF
AND KEITH CASEY ON BEHALF OF
THE CALIFORNIA INDEPENDENT SYSTEM OPERATOR**

Submitted by the California Independent System Operator

November 15, 2001

Jeanne M. Solé, Regulatory Counsel
Charles Robinson, Vice President and General Counsel
California Independent System Operator
151 Blue Ravine Road
Folsom California 95630
Telephone: (916) 351-4400
Facsimile: (916) 608-7296

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Q. Please state your names, employer, positions, duties and qualifications.

A. Our names are Armando J. Perez, Director of Grid Planning of the California Independent System Operator Corporation (CA ISO), Stephen Thomas Greenleaf, Director of Regulatory Policy in the Corporate and Strategic Development Department of the CA ISO, and Keith Casey, Manager of Market Analysis and Mitigation in the Department of Market Analysis of the CA ISO. Our qualifications were submitted with our opening testimony in this case.

Q. On whose behalf are you submitting this testimony?

A. We are submitting this testimony on behalf of the CA ISO.

Q. What is the purpose of your testimony?

A. The purpose of our testimony is to respond to the Office of Ratepayer Advocates (ORA) Report on the Path 15 Project filed on November 8, 2001 in this matter (ORA Report). The conclusions in the ORA Report rest on a view that, rather than proactively ensuring that the necessary infrastructure and market conditions exist to support an effectively competitive market, California should allow conditions that permit the exercise of market power to persist, relying indefinitely on regulatory intervention by the Federal Energy Regulatory Commission (FERC) to prevent consumers from being harmed by state

1 inaction. We believe this approach is short-sighted and respectfully suggest, that instead, California
2 must take proactive steps, such as upgrading Path 15, to address infrastructure conditions that permit the
3 exercise of market power.

4 Q. Do you use any specialized terms in your testimony?

5 A. Yes. Unless indicated otherwise, we use capitalized terms as defined in CA ISO Tariff
6 Appendix A: Master Definitions Supplement.

7 Q. Have you reviewed the ORA Report?

8 A. Yes.

9 Q. Do you agree with ORA's conclusions?

10 A. No.

11 Q. Can you summarize why you disagree with ORA.

12 A. Yes. We will address a number of the criticisms by ORA of our opening testimony in turn.
13 Before doing so two matters bear mentioning up front. First, there is a fundamental difference in views
14 between the testimony of the CA ISO and that which is reflected in the ORA Report. The ORA Report
15 appears to condone state inaction in the face of infrastructure deficiencies that create opportunities for
16 suppliers to exercise market power based on the premise that regulators will intervene to prevent such
17 exercise of market power. ORA's premise is contrary to the state's recent initiatives to identify and
18 facilitate necessary upgrades to the energy infrastructure in California such as those that resulted from
19 Assembly Bill 970. In addition, it is contrary to the express intent of FERC in adopting temporary
20 measures to mitigate the exercise of market power only until infrastructure and market deficiencies are
21 corrected. In contrast, the CA ISO believes that state and federal entities must work together to
22 eliminate the infrastructure deficiencies and market imperfections that give rise to the exercise of market
23 power, relying on regulatory intervention and the imposition of price mitigation measures in the interim
24 to prevent undue harm to consumers or in the case of highly localized problems as we will explain in
25 more detail below.

26 Second, ORA suggests that the CA ISO has used unduly pessimistic assumptions in an attempt to
27 make an upgrade to Path 15 appear economic. This is untrue. The CA ISO will respond to this
28 contention in detail in the context of responding to the specific criticisms of ORA. Generally,

1 reasonable assumptions underlie our conclusion regarding the cost-effectiveness of Path 15 and are
2 based on a realistic (rather than optimistic or pessimistic) assessment of conditions, informed by the CA
3 ISO's experience. We did consider the savings from conservative worst-case scenarios to support our
4 conclusions. However, we believe that use of conservative assumptions is appropriate since prudent
5 transmission planning requires consideration of conservative scenarios to ensure a robust and reliable
6 electricity system and competitive market environment.

7 The CA ISO's response to specific ORA criticisms can be summarized as follows:

- 8 • it is imprudent to rely indefinitely on regulatory intervention to address a significant
9 infrastructure deficiency, such as the limited capacity over Path 15, that gives rise to undue
10 supplier market power;
- 11 • the CA ISO's conclusion that an upgrade to Path 15 is justified properly assumes a one in ten
12 year drought hydro scenario;
- 13 • the CA ISO's assumption about the availability of transmission capacity subject to Existing
14 Transmission Contracts (ETCs) is justified and based on current experience;
- 15 • the CA ISO did not assume the elimination of existing state contracts or that generation would
16 materialize primarily in Southern California, but rather pointed out that there is uncertainty
17 associated with these factors and the range of risk associated with unfavorable conditions.

18 Q. ORA criticized the CA ISO for assuming that any current reduction in market power abuse is
19 temporary, and argues that FERC would only lift current mitigation measures that limit the ability of
20 suppliers to exercise market power "if it was evident that the market was ready and that consumers were
21 protected." ORA Report at 10. What is your response to this criticism?

22 A. As an initial matter it bears clarifying that our study does not assume that suppliers will exercise
23 market power in all circumstances. Instead, our study determines the circumstances in which suppliers
24 would be able to exercise market power and assumes that in these circumstances, suppliers will exercise
25 market power.

26 More directly, ORA's argument is circular. It states that FERC will not lift mitigation measures
27 that restrain generators from exercising market power until the market and consumers are protected, but
28 then argues against an important step that would ensure that the market and consumers are protected. In

1 essence, ORA is arguing for a prolonged game of "chicken" between the state and the FERC, in which,
2 failing to take actions that are within the state's jurisdiction to eliminate the opportunity for suppliers to
3 exercise market power, the state at the same time insists to FERC that it cannot lift market mitigation
4 measures because market power remains. This approach is short-sighted.

5 FERC has indicated clearly that it expects its mitigation measures to be in effect temporarily
6 while steps are taken to eliminate the conditions that allowed suppliers to exercise market power. For
7 example, in its April 26, 2001 Order Establishing Prospective Mitigation and Monitoring Plan for the
8 California Wholesale Electric Markets and Establishing an Investigation of Public Utility Rates in
9 Wholesale Western Energy Markets (95 FERC 61,115)(April 26 Order), FERC stated that its plan would
10 be in place for one year, and stressed "Reliance on mitigation should not supplant or slow down efforts
11 to add generation as well as develop more effective market mechanisms, and terminating this mitigation
12 plan in a year will help ensure that all parties work to achieve these goals." April 26 Order at 25.

13 More recently, in its June 19 Order on Rehearing of Monitoring and Mitigation Plan for the
14 California Wholesale Electric Markets, Establishing West-Wide Mitigation, and Establishing Settlement
15 Conference (95 FERC 61,418)(June 19 Order), FERC noted its view that many of the steps that must be
16 taken to address the crisis are in the hands of California;

17 We emphasize that the rate mitigation prescribed in this order is part of a series of steps the
18 Commission has taken to remedy dysfunctions in the California wholesale power markets.
19 However, as we recognized in our first remedial order on December 15, 2000, many of the
20 critical remedies that need to be taken fall either wholly or in part within the jurisdiction of the
21 State of California. In particular, the consummation of additional long-term wholesale contracts,
22 the development of demand side response signals, the siting of new generation and transmission,
23 and the construction of intrastate natural gas delivery infrastructure are critical to remedying the
24 current market dysfunctions and are dependent on State action. We recognize the significant
25 progress that California has made thus far and urge further implementation of these critical
26 measures. June 19 Order at 9.

27 Further in this order, FERC again stressed the temporary nature of its mitigation measures: "The
28 purpose of instituting this dual plan is to stabilize the market in the short-term and permit California
time to repair its market mechanisms. . . . The mitigation plan established in this order, in effect,
provides breathing room for the markets to right themselves." June 19 Order at 23.

It is clear, therefore, that in adopting temporary mitigation measures, FERC intended to give the
state of California time to put into place the infrastructure and market improvements necessary to

1 support an effective competitive market. It did not intend the state to rely on the mitigation measures
2 indefinitely, and to explicitly decline to put into place infrastructure necessary to support a healthy
3 competitive market because it expected FERC to maintain indefinitely the current regulatory
4 mechanisms to check the exercise of market power.

5 Moreover, so long as a competitive wholesale market remains the objective, and to date, FERC has
6 clearly indicated that it does, it is important to put into place the infrastructure needed to support a
7 competitive market. The CA ISO does recognize that a balance must be struck between infrastructure
8 upgrades and regulatory intervention. For example, the CA ISO does not believe that it would be
9 appropriate to upgrade the transmission system in all cases, and at all levels any time a failure to do so
10 creates an opportunity to exercise market power. To the contrary, in the case of local transmission
11 system limitations or constraints, the CA ISO has been supportive of permanent mechanisms to ensure
12 that reliability can be maintained at reasonable prices, for example through the use of Reliability Must
13 Run (RMR) Contracts or some type of bid mitigation. It would be inefficient and prohibitively
14 expensive to build a transmission system so robust that there would be no constraints in any location
15 requiring access to services from particular resources under particular circumstances. Moreover, the CA
16 ISO's experience indicates that local constraints can be addressed through the right to call on particular
17 units or load for determined numbers of hours to maintain local reliability.

18 In contrast, backbone system constraints such as the limitation over Path 15 preclude effective
19 operation of the competitive market on a statewide/regional basis. To solve these types of constraints,
20 much more dramatic on-going protections would be required such as the market wide mitigation
21 measures currently in place, or at a minimum, the ongoing imposition of mitigated prices in high load
22 periods in affected zones. We consider that where an infrastructure limitation gives rise to the need to
23 impose broad market-wide mitigation measures to prevent the exercise of market power it is prudent to
24 correct the infrastructure deficiency rather relying on an on-going and prevalent regulatory intervention
25 in the market.

26 In fact, the state of California has already recognized that it cannot rely on regulatory intervention to
27 remedy the effects of a supply/demand imbalance and an undue reliance on spot markets by load-serving
28 entities, conditions that were largely implicated in the ability of generators to exercise market power

1 over the past year. Moreover, through the expedited generation siting program and the focus on
2 identifying and addressing transmission constraints set forth in Assembly Bill 970, the state has also
3 recognized the need to facilitate the transmission and generation infrastructure improvements required to
4 create the conditions necessary for a robust and competitive energy market. ORA's recommendation is
5 contrary to this trend.

6 In sum, we consider that ORA's suggestion that rather than upgrade Path 15, the state of
7 California should rely on ongoing market mitigation measures by FERC to address market power
8 concerns created by limited capacity over Path 15, is short-sighted. Moreover, this approach is contrary
9 to the FERC's clear and unambiguous pronouncements that the market mitigation measures are
10 temporary mechanisms to give California time to make the investments in infrastructure and market
11 changes necessary to support a competitive market and that California should not refrain from these
12 activities based on a premise that FERC will maintain indefinitely market mitigation measures.

13 Q. Do you have a response to ORA's suggestion that the CA ISO made unduly pessimistic
14 assumptions about the number of drought years in order to justify the Path 15 Upgrade?

15 A. Yes. Contrary to what ORA implies, our testimony states that it is appropriate to assume draught
16 years with a frequency of one in ten years -- our opening testimony states "[w]e believe that it is very
17 plausible to assume ... that drought conditions will materialize with a one-in-ten year probability, as they
18 have in the past." Testimony of Armando J. Perez, Stephen Thomas Greenleaf and Keith Casey on
19 Behalf of the California Independent System Operator (CA ISO Opening Testimony) at 7. Our
20 conclusions are based on this assumption.

21 ORA's suggestion that a more pessimistic assumption regarding drought years is necessary to
22 justify the cost of the Path 15 Upgrade is premised on other ORA assumptions (discussed below), and
23 particularly, on a view that the market will have full access to transmission currently subject to existing
24 contracts. The CA ISO's view that a Path 15 Upgrade would pay for itself within one draught hydro
25 year and three normal years is premised on the cost savings available if it is assumed that in conditions
26 where they are able to do so, suppliers will exercise market power, that transmission capacity subject to
27 ETC will not be fully available in forward markets, that long term contracts will remain in place and that
28 generation will develop evenly between Northern and Southern California. As described in more detail

1 below, these are reasonable assumptions, neither unduly pessimistic nor unduly optimistic. Using these
2 reasonable assumptions, in a drought year, the savings are \$205 million dollars or two thirds of the
3 project cost and, in a normal year, the savings are \$104 million. Thus, even in a normal year, the
4 savings significantly exceed ORA's estimate of the annualized costs of the Project of \$50 million
5 dollars.

6 In fact, recognizing that some ETCs expire in 2005, our conclusion that the Path 15 Upgrade
7 would pay for itself in one drought and three normal years assumed that only one half of the existing
8 ETC capacity would remain unavailable to the market (otherwise we would have concluded that the
9 project would pay for itself in one drought year and a little over one normal year). A rough estimate of
10 the annual savings of the Path 15 Upgrade with half the capacity subject to ETCs unavailable can be
11 obtained by dividing by two the difference between the savings in the ETC unavailable case and the
12 ETC available case, and adding the results to the savings in an ETC available case (for a drought year
13 \$134 million – $(\$205-\$62)/2 + \$62$ -- and for a normal year \$67 million -- $(\$104-\$31)/2 + \$31$). Thus,
14 even assuming that only half of the ETC capacity will be available to the market, the Path 15 Upgrade
15 savings still exceed ORA's estimate of annualized costs of the Project in both normal and drought years.
16 Thus, ORA's claim that it is necessary to assume significantly more than a one-in-ten year drought
17 scenario only holds true if an unduly optimistic assumption is made about the availability of
18 transmission capacity subject to ETCs.

19 Q. Do you have a response to ORA's view that it is unduly pessimistic to assume that transmission
20 capacity subject to ETC will remain unavailable to the market?

21 A. Yes, several. First, as described earlier above, in arriving at our conclusions, we assumed that
22 only half the capacity currently subject to ETCs would remain unavailable to reflect the fact that some
23 ETC contracts will expire in 2005. Second, the CA ISO has advocated and will continue to advocate
24 before FERC and with the owners of ETCs for a mechanism to make available to the forward electricity
25 markets unused transmission capacity subject to ETCs. However, despite the CA ISO's best efforts, the
26 issue persists and has persisted since CA ISO start up. While the CA ISO hopes that the issue will be
27 addressed expeditiously, and will continue to urge the relevant policy-makers to do so, we believe that it
28 is naive to assume that an issue that has persisted since start up will miraculously disappear.

1 Q. Do you have a response to ORA's suggestion that the CA ISO used unduly pessimistic
2 assumptions about the development of generation and the continued existence of state contracts?

3 A. Yes. The CA ISO made realistic assumptions as to both of these issues. The CA ISO assumed
4 that generation would develop evenly throughout the state, and that state long term contracts would
5 continue to exist. However, the CA ISO pointed out that there is uncertainty associated with the
6 development of generation and the continuation (at least in their current form) of state contracts, and that
7 there are significant potential savings available if developments related to these two items are less
8 favorable than the CA ISO assumed.

9 As described earlier, in concluding that the Path 15 Upgrade would pay for itself within one
10 drought year and three normal years, the CA ISO assumed that generation would develop evenly
11 throughout the state. The CA ISO did not suggest that more generation is more likely to develop in the
12 South than in the North, but noted that if this happened, the savings from the Project would be even
13 more significant (ranging from \$69 million per year to \$1,304 million per year depending on the other
14 assumptions that are made). Of course, if more generation develops in Northern California than
15 Southern California the converse is true (savings would range from \$12 million per year to \$137 million
16 per year). These figures provide a range of the relative risks associated with generation development.
17 Even if there is a low level of risk that a disproportionate level of generation will develop in Southern
18 California, it is worth noting that there could be a high cost associated with this risk absent an upgrade to
19 Path 15.

20 ORA states that it is unrealistic to assume that more generation will develop in Southern rather
21 than Northern California, arguing that the California Power Authority and the California Public Utilities
22 Commission will ensure that adequate generation will develop in Northern California. Again, the CA
23 ISO assumed even development throughout the state. Moreover, the CA ISO must note that there
24 continues to be uncertainty regarding the role of and funding available for the California Power
25 Authority. Thus, in making its assumptions about new generation development, the CA ISO relied on
26 the best existing information on proposed new generation in Northern and Southern California through
27 the year 2005. Nonetheless, the high cost of a less favorable outcome is instructive.

28 The same is true with regards to the existence of state long term contracts. In reaching its

1 conclusions, the CA ISO assumed that the state's long term contracts would remain in place.
2 Nonetheless, the CA ISO pointed out that there would be significant additional savings from a Path 15
3 Upgrade if this does not turn out to be the case. We considered that while it is appropriate to make
4 realistic assumptions, it is also appropriate to understand worse case scenarios in making investment
5 decisions.

6 In sum, in reaching conclusions regarding the cost-effectiveness of Path 15, we made reasonable
7 assumptions. We did not rely on more pessimistic assumptions but did take note of them to understand
8 the extent of the potential downside to California end use customers if Path 15 is not upgraded. This
9 approach is prudent.

10 More fundamentally, we assumed that where infrastructure limitations provide the basis for the
11 system-wide exercise of market power, it is important to make the upgrades necessary to rectify the
12 situation. The state of California has recognized this concept with regards to the supply/demand
13 imbalance and the need for long term contracts, and should do so similarly in the context of significant
14 regional transmission constraints such the limited capacity over Path 15. ORA in contrast appears to
15 favor unduly optimistic assumptions and ongoing reliance on market mitigation mechanisms that the
16 FERC has clearly and repeatedly indicated are temporary in nature and intended to give California time
17 to make the infrastructure and market improvements necessary to support a competitive market.

18 Q. Thank-you. I have no further questions.

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