

#### August 4, 2006

#### VIA OVERNIGHT DELIVERY

The Honorable Magalie Roman Salas Secretary Federal Energy Regulatory Commission 888 First Street, N.E. Washington, DC 20426

California Independent System Operator Corporation,
Docket No. ER02-1656-009, -010, and -011 and Investigation of
Wholesale Rates of Public Utility Sellers of Energy and
Ancillary, Services in the Western Systems Coordinating
Council, Docket No. EL01-68-017

Dear Secretary Salas:

Enclosed for filing in the above-captioned dockets, please find an original and 14 copies of the Status Report of the California Independent System Operator Corporation ("CAISO"). Two additional copies are also enclosed. Please date-stamp them and return them in the self-addressed prepaid Federal Express envelope.

Respectfully submitted,

Charles F. Robinson Anthony J. Ivancovich Sidney Mannheim Davies The California Independent System Operator Corporation 151 Blue Ravine Road Folsom, CA 95630

Attorneys for the California Independent System Operator Corporation

## UNITED STATES OF AMERICA BEFORE THE FEDERAL ENERGY REGULATORY COMMISSION

California Independent System Operator Corporation	) )	Docket No. ER02-1656-009
Investigation of Wholesale Rates of Public Utility Sellers of Energy and Ancillary Services in the Western Systems Coordinating Council	) ) )	Docket No. EL01-68-017

### STATUS REPORT OF THE CALIFORNIA INDEPENDENT SYSTEM OPERATOR CORPORATION

The California Independent System Operator Corporation ("CAISO")<sup>1</sup> respectfully submits this monthly progress report ("Report") in compliance with the Commission's November 27, 2002 "Order Clarifying The California Market Redesign Implementation Schedule," 101 FERC ¶ 61,266 (2002) ("November 27 Order"), issued in the above-referenced dockets. The CAISO normally files this monthly report on the first Monday of the month.

The November 27 Order required the CAISO to file reports on the first Monday of each month, beginning in January 2003, to update the Commission on the CAISO's progress in designing and implementing the market redesign effort.<sup>2</sup> The Commission directed the CAISO to file a full market redesign implementation plan, including a detailed timeline with the sequential and concurrent nature of the design elements, the software and vendors (once

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Capitalized terms not otherwise defined herein are used in the sense given in the Master Definitions Supplement, Appendix A to the ISO Tariff.

selected) to be used and the cost estimates for each element. The November 27 Order required that the first report include explanations of the following: (1) any alternative methods of developing market redesign elements; (2) the CAISO's progress in developing the market redesign elements; (3) the action required to establish such elements; and (4) a detailed breakdown of the total start-up costs.<sup>3</sup> The Commission directed the CAISO to update the market redesign implementation plan on a monthly basis, indicating the progress made and the upcoming steps.

On January 10, 2003, the CAISO filed its first Status Report in compliance with the November 27 Order. Subsequent to the first filing, the CAISO continues to file monthly Status Reports with the Commission on the first Monday of each month. The instant Report is intended to satisfy the monthly reporting requirement in the November 27 Order, update the information included in prior Status Reports and generally advise the Commission of the current status of the market redesign implementation effort.

#### **AUGUST STATUS REPORT**

The Market Redesign and Technology Upgrade ("MRTU") Program is comprised of seven major system projects<sup>4</sup> – (1) Integrated Forward Markets/Real-Time Market/Full Network Model ("IFM/RTM/FNM"), (2) Scheduling Infrastructure Business Rules ("SIBR"), (3) Congestion Revenue Rights ("CRR"), (4) Settlements and Market Clearing ("SaMC"), (5) Legacy Systems, (6) Master

This market redesign effort, previously known as "MD02", has been renamed Market Redesign & Technology Upgrade ("MRTU")

November 27, Order at P 9.

The major milestones for the MRTU projects are included in Attachment B.

File Redesign ("MFRD") and (7) Post Transaction Repository ("PTR"). The CAISO submitted the MRTU Tariff and supporting documentation with the FERC on February 9, 2006, which is now pending in Docket No. ER06-615.

The CAISO is not seeking confidential treatment for any information contained in the August 2006 Report. Accordingly, all information is contained in a single attachment, Attachment A. Attachment A is the Power Point presentation made to the California Board of Governors at the August 4 meeting.

Respectfully submitted,

Respectionly submitted,

Charles F. Robinson Anthony J. Ivancovich Sidney Mannheim Davies

Counsel for the California Independent System Operator Corporation

Dated: August 4, 2006

#### **ATTACHMENT A**



# Market Redesign and Technology Upgrade Budget & Schedule Report

Board of Governors Meeting
Executive Sponsor: Charles A. King, PE
August 3, 2006



### **MRTU Executive Summary**

#### **MRTU Schedule**

<b>Current Period</b>	Trend

<b>Current Period</b>	Trend

**MRTU Budget** 

- IFM/SIBR Vendor delivery currently tracking to a 3-4 week delay, but delay is being mitigated.
- Current mitigation actions being executed and additional mitigations identified will enable the IFM/SIBR project to gain back schedule slip.
- Settlement system is on site in Folsom and undergoing Site Acceptance Testing.
- •Integration schedule is tight, but projected to deliver "Just In Time" so as not to impact critical path.

- Estimate at Completion requires mitigation to be consistent with Budget - Mitigation assessments in progress
- Technical Architecture and Infrastructure efforts being restructured. Potential for un-budgeted cost.
- Capitalized backfill costs to be re-instated



### **MRTU Executive Summary**

The program is progressing within budget and executing towards a November 2007 Implementation target. Vendor delivery is currently tracking 3-4 weeks behind schedule. The PMO has implemented various mitigation strategies to absorb the impact of the delay on the overall program schedule, thus preserving the November 2007 implementation date. Budget pressure mitigations under development and review to prevent cost overruns.

The program continues to achieve key milestones. Although slow vendor delivery has required mitigation steps, the core application functionality for both the Market Systems and Settlements has been delivered for Site Acceptance Testing in Folsom. Additionally, the system integration effort has completed re-engineering and re-planning efforts to resolve outstanding technical and schedule issues. A new project management team and the necessary staff to execute on the revised integration plan are on site.

Readiness activities are also in full swing. The program continues to work closely with market participants and CAISO staffs to insure all parties are prepared for MRTU. Market Simulation planning is well underway and preliminary steps for the Congestion Revenue Rights "dry run" have begun. The first phase of "To-Be" Business Processes have been completed and the first of three formal training waves have been deployed (level 100 computer based training). Development of Business Practice Manuals is on schedule.



### **Accomplishments and Milestones**

#### **Site Acceptance Testing complete:**

- ■IFM baseline functionality (IFM and RTM) + RUC
- ■SIBR baseline validations and business rules, user interface and reports
- ■FNM January 2006 system configuration
- CRR
- ADS and Portal

#### **Development and Factory Acceptance Testing complete:**

- ■SIRB coordinated release 1 SAT preparation
- ■IFM coordinated release 1 SAT preparation
- SaMC charge code development for release 3 Integration
- ■SaMC base functionality FAT complete
- ETCC and RLC development complete

#### Integration

- New Project Manager and first phase of design/build team on site, augmented with additional ISO management
- Effort to reduced payloads complete
- Effort in progress to prioritize work effort and revise work plan
- Technical Interface Specs completed and provided to participants

#### **Program Office**

- Implemented new release schedule
- Revised issue tracking/management process

#### **Business Processes**

Phase 1 processes complete

#### **Training**

Level 100 courses (computer based training) deployed



### **Planned Activities**

#### Integration

Revise work plan to deliver interfaces for just-in-time delivery to be in sync with Testing schedule.

#### **Integration Testing**

Revise work plan for later phase of integration test and end-to-end test to be in sync with application delivery

#### Legacy

•replace in-house development of inter-tie tracking and scheduling application with vendor solution.

#### **Applications**

- ■IFM to complete FAT testing for HASP and associated release functionality
- Legacy to complete OMAR application development

#### **Readiness Efforts**

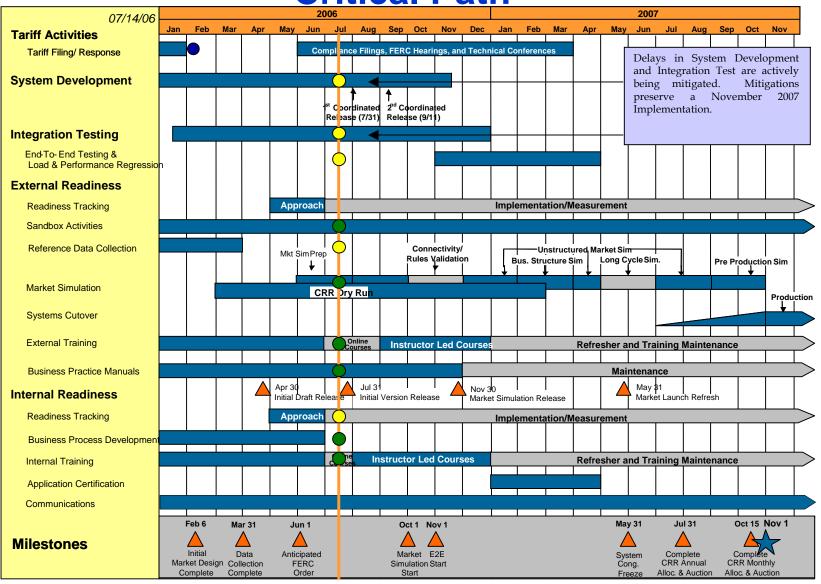
- Training to continue developing Level 200 courses
- •Market Simulation to work around delays and contractual issues

#### **Program Office**

- ■PMO to complete review of revised test and integration schedules to create an integrated release schedule
- •Identify and Implement budget mitigations across program



### **Critical Path**

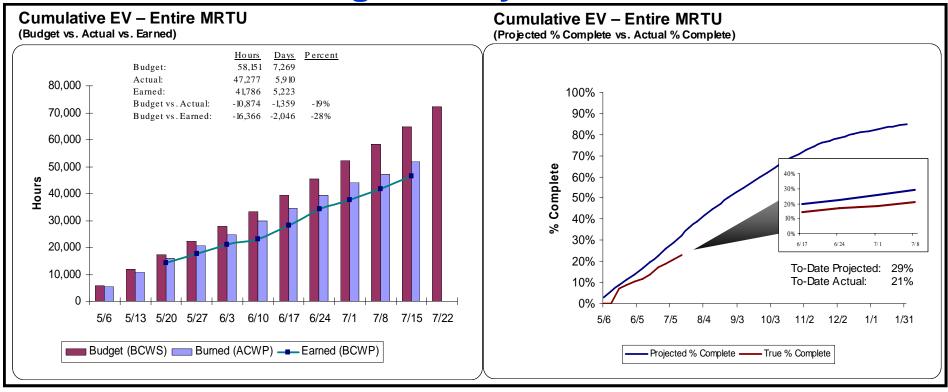








### **Program Key Metrics**



Included in Graph: BPM, Business Process, SIBR, Legacy, Training, FNWSE, IFM, MQS, CRR, MFRD, SaMC, Portal, Testing, PTR

Not Included in Graph: Communications, PMO, Integration

- Steady progress towards hitting milestones hampered by vendor and internal delays
- Actual hours burned by MRTU projects is below planned rate
- Earned value is consistent with burned hours

 Current earned value is tracking below planned earned value mainly due to delays in vendor delivery, Integration, and Testing



### **MRTU Financials**

California Independent System Operator Summary of Expected Completion Costs vs. 5-1-04 Budget June 30,2006 (In Thousands) \*

												In	crease
		Re	-allocated					Ε	stimated		Cost of	(De	crease)
		Pro	ject Costs	Actu	ual Costs	Paid	d Invoices	(	Costs to	Р	roject at	at rom	
		M	ay 2006	Thro	ugh 2005	Т	o Date	C	Complete	Co	ompletion	Ref	forecast
	Project		(a)**		(b)		(c)		(d)	(€	e)= (c+d)	(f)	)=(e-a)
	Market Redesign	\$	57,925	\$	40,235	\$	41,858	\$	13,708	\$	55,566	\$	(2,359)
1	Automatic Mitigation Procedures/Phase 1A	\$	773	\$	773		773		-		773		0
2	Real Time Markets/Phase 1B		16,297		16,297		16,297				16,297		0
	Integrated Forward Markets/Real -Time Market/Full												
3	Network Model (IFM/RTM/FNM)		29,696		17,010		18.046		10.177		28,223		(1,473)
4	Congestion Revenue Rights - (CRR)		4,045		3,386		3,692		335		4,026		(18)
4A	Market Quality System - (MQS) ****		3,526		0		105		2,553		2,658		(868)
11A	Hardware & Software Purchases		3,588		2,769		2,945		644		3,588		0
		_	1				· 1					_	
	Technology Upgrade	\$	64,608	\$		\$	45,072	\$	24,574	\$	69,645	\$	5,038
5	Scheduling Infrastructure Business Rules - (SIBR)		12,378		6,326		7,759		4,366		12,126		(252)
6	Settlements and Market Clearing -(SaMC)		18,183		5,313		11,141		6,596		17,737		(446)
7	Master File -(MFRD)		2,284		1,860		2,139		163		2,303		19
9	Post Transactional Repository - (PTR)		1,959		1,041		1,470		755		2,225		266
10	Legacy Systems		7,861		3,434		5,012		2,840		7,853		(8)
10A	State Estimator/Full Network Model		1,038		157		625		442		1,067		29
11	Technology Infrastructure		2,057		2,028		2,038		27		2,065		8
11B	Hardware & Software Purchases		6,923		4,566		4,725		2,199		6,923		0
12	System Integration/Enterprise Architecture		11,923		9,412		10,162		7,184		17,347		5,424
	Common Projects ***	\$	39,170	\$	9,670	\$	14,334	\$	24,295	\$	38,629	\$	(542)
13	Training/Readiness Projects		13,246		916		2,424		9,975		12,399		(847)
14A	Project Management		14,248		7,674		9,665		4,569		14,234		(14)
14B	Testing		11,677		1,080		2,245		9,751		11,996		319
	Additional Scope												
	(will be allocated to above projects as required)	\$	3,343	\$	-	\$	-	\$	1,206	\$	1,206	\$	(2,137)
	Must Have Policy Scope		0		0		0		0		0		0
	Pending MRTU Scope****		3,343		Ō		Ō		1,206		1,206		(2,137)
	Readiness Projects		0		0		0		0		0		0
	Contingency	\$	5,000	\$	-	\$	-	\$	5,000	\$	5,000	\$	-
15	Contingency		5,000		0		0		5,000		5,000		0
	Total MRTU Project	\$	170,045	\$	84,042	\$	101,263	\$	68,783	\$	170,046	\$	0
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<sup>\*</sup> Columns and rows may not total due to rounding.

<sup>\*\*</sup> Budgets include: Consultant Labor, Vendor Costs, Travel & Meals Expenses, Training, Hardware, Software, Maintenance costs

<sup>\*\*\*</sup> Common Projects Allocation: 47.9% to Market Redesign; 52.1% to Technology Upgrade

<sup>\*\*\*\*</sup> Additional Scope Items will be allocated as Project Scope items approved

#### **CERTIFICATE OF SERVICE**

I hereby certify that I have caused the public version of the foregoing document to be served upon the Public Utilities Commission of the State of California and upon all parties of the official service lists maintained by the Secretary for Docket Nos. ER02-1656-000 and EL01-68-017.

Dated at Folsom, California, this 4<sup>th</sup> day of August 2006.

Sidney Mannheim Davies