

UNITED STATES OF AMERICA
BEFORE THE
FEDERAL ENERGY REGULATORY COMMISSION

California Independent System)
Operator Corporation) ER01-____-000
)
)

DIRECT TESTIMONY OF
JAMES E. PRICE
ON BEHALF OF THE
CALIFORNIA INDEPENDENT SYSTEM
OPERATOR CORPORATION

1 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A. My name is James E. Price and my business address is 151 Blue Ravine
3 Road, Folsom, CA 95630

4 **Q. BY WHOM AND IN WHAT CAPACITY ARE YOU EMPLOYED?**

5 A. I am employed by the California Independent System Operator ("ISO") as
6 Market Planning Engineer.

7 **Q. WHAT ARE YOUR DUTIES AND RESPONSIBILITIES?**

8 A. As Market Planning Engineer, I am responsible for evaluating and planning
9 programs that provide competitive conditions in markets that are administered
10 by the ISO. In addition to these responsibilities, I provide technical support
11 for other ISO operations, such as support of the unbundled pricing proposal in
12 this filing.

13 **Q. PLEASE DESCRIBE YOUR EDUCATIONAL BACKGROUND.**

14 A. I received my Bachelor of Science degree from the California Institute of
15 Technology, majoring in Engineering and Applied Science, and my Master of
16 Science and Doctor of Philosophy degrees from Stanford University, where I
17 studied Environmental Engineering and Infrastructure Planning and
18 Management in the Department of Civil Engineering. My education included
19 economics and social science in addition to public works planning.

20 **Q. PLEASE DESCRIBE YOUR WORK EXPERIENCE PRIOR TO THE WORK
21 YOU ARE DOING TODAY.**

22 A. I was an engineering associate for Los Angeles County Sanitation Districts in
23 1975, performing economic and social impact assessments of a 25-year

1 master plan. I was employed by the California Public Utilities Commission
2 ("CPUC") from 1978 to 1981, as a Utilities Engineer and Research Analyst
3 (Economics), working in numerous aspects of applications for nuclear, coal,
4 and hydroelectric power plants. From 1981 to 1984, I was a Research
5 Program Specialist (Economics) in the Office of Economic Policy, Planning,
6 and Research, part of the California Department of Economic and Business
7 Development, performing research on industrial trends, natural resources,
8 energy, benefit/cost analysis, and fiscal impacts.

9
10 In 1984, I returned to the CPUC as a Regulatory Program Specialist. I have
11 testified before the CPUC on behalf of the Office of Ratepayer Advocates
12 ("ORA"), which is an independent division of the CPUC staff that represents
13 the interests of ratepayers in proceedings before the CPUC. This work
14 concerned both policy and technical aspects of electric and gas revenue
15 allocation and rate design issues affecting Pacific Gas and Electric Company
16 ("PG&E"), Southern California Edison Company ("SCE"), Southern California
17 Gas Company, San Diego Gas and Electric Company ("SDG&E"), PacifiCorp,
18 Sierra Pacific Power Company, and Bear Valley Electric District. I served as
19 ORA's project manager in a number of these rate proceedings.

20
21 I became involved in the electric industry restructuring efforts through my
22 employment with ORA. I represented ORA in both working groups that
23 recommended procedures for implementing retail electric competition and

1 stakeholder processes that led to the formulation of the ISO and then to the
2 refinement of the ISO's markets. I then joined the ISO as an employee in
3 May 2000.

4 **Q. HAVE YOU PREVIOUSLY PROVIDED TESTIMONY BEFORE A**
5 **REGULATORY COMMISSION?**

6 A. Yes, I have appeared as a witness before the CPUC in a number of
7 proceedings, as described above. This is my first experience testifying before
8 the Federal Energy Regulatory Commission ("FERC").

9 **Q. AS YOU TESTIFY, WILL YOU BE USING ANY SPECIALIZED TERMS?**

10 A. Yes, I will use capitalized terms as defined in the Master Definitions,
11 Appendix A of the ISO Tariff.

12 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS PROCEEDING?**

13 A. The purpose of my testimony is to support the ISO's application to unbundle
14 the Grid Management Charge ("GMC") that is currently set forth in Section 8
15 of the ISO Tariff ("Tariff"). My testimony develops estimates of billing
16 determinants for the portion of Control Area Gross Load that is represented
17 by Load served by on-site generation, for example, by Qualifying Facilities
18 ("QFs").

19 **Q. HOW DOES YOUR TESTIMONY RELATE TO OTHER TESTIMONY IN**
20 **THIS PROCEEDING?**

21 A. The Direct Testimony of Michael K. Epstein, Ex. No. ISO-1, describes the
22 Service Categories being proposed for the ISO's unbundled GMC, explains
23 how the billing determinants were selected to recover the costs assigned to

1 each Service Category, and describes the general estimation procedure to be
2 used for non-metered Loads. Mr. Epstein presents the ISO's proposal that
3 the billing determinant for Control Area Services should be Control Area
4 Gross Load and exports of the Scheduling Coordinator or other appropriate
5 party, and defines Control Area Gross Load as all Demand for Energy within
6 the ISO Control Area, excluding auxiliary load (*i.e.*, Energy used in the power
7 production process) or Load that is isolated electrically from the ISO
8 Controlled Grid.

9
10 Mr. Epstein describes the rationale for this definition of Control Area Gross
11 Load as the billing determinant for Control Area Services, and this rationale is
12 further supported by the Direct Testimony of Trent A. Carlson, Ex. No. ISO-
13 10. Mr. Carlson demonstrates that the ISO's responsibilities as Control Area
14 operator require the ISO to obtain complete information on Control Area
15 Gross Load and justify charging entities on a Control Area Gross Load basis
16 for the Control Area Services element of the GMC.

17
18 My testimony builds upon the testimony of Mr. Epstein and Mr. Carlson by
19 developing the specific methodology to be used to estimate the portion of
20 Control Area Gross Load that is represented by Load served by on-site
21 generation.

22

1 **Q. BEFORE DISCUSSING THE SPECIFIC METHODOLOGY THE ISO**
2 **PROPOSES TO USE TO ESTIMATE A PORTION OF CONTROL AREA**
3 **GROSS LOAD, COULDN YOU BRIEFLY DESCRIBE HOW THE ISO**
4 **CURRENTLY OBTAINS ITS LOAD AND BILLING DETERMINANT DATA?**

5 A. Some generators, and a small number of end use customers, are ISO
6 Metered Entities and therefore have ISO Certified meters and are directly
7 poled (read) by the ISO. However, most end-use customers and certain
8 categories of generators, most notably QFs and GEs, are not ISO Metered
9 Entities. In such cases, the ISO must receive settlement quality Load data
10 from Scheduling Coordinators. The Scheduling Coordinators receive the
11 settlement quality Load data from either the UDCs or other Energy Service
12 Providers (“ESPs”). The UDCs and ESPs obtain the Load data certified
13 Meter Data Management Agents. In some cases (primarily large customers)
14 meter data is available by time of use, *e.g.*, using 15-minute intervals, but for
15 a majority of customers only a cumulative value is available. When only
16 cumulative meter data are available, hourly Load values must be estimated
17 using load profiles for settlement of the ISO's markets. One of three types of
18 load profiles is applied to develop interval Load values, depending on the type
19 of end-use customer: (1) dynamic load profiles, which are obtained by
20 statistical analysis of a sample of real time data from interval meters serving
21 the same customer class; (2) static load profiles based on historical averages,
22 for customer classes for which dynamic load profiles have not been

1 developed (*e.g.*, agricultural customers); and (3) deemed load profiles based
2 on engineering estimates of Loads such as streetlights.

3 **Q. CAN THE LOAD SERVED BY ON-SITE GENERATION BE DETERMINED**
4 **DIRECTLY?**

5 A. The Load served by on-site generation can be determined directly only if the
6 customer agrees to forward actual Load or generation data from a meter that
7 it owns to the ISO, or if the Generating Unit's output and any auxiliary load
8 (*i.e.*, Energy used in the power production process) is metered separately
9 from other Load that exists at the customer premises. The ISO's preference
10 is for the Generating Unit's output (including any auxiliary load) to be metered
11 separately from other Load. Some metering accounts within the ISO Control
12 Area, however, presently meter only the net amount of Energy generated and
13 consumed behind the meter (*i.e.*, generation and Load are not separately
14 metered). Absent the installation of separate meters or the ISO's receipt of
15 the Load information from another source (*i.e.*, from the QF), Load must be
16 estimated for proper allocation of the GMC.

17 **Q. FOR LOAD SERVED BY ON-SITE GENERATION, WHAT ESTIMATION**
18 **PROCEDURES WILL BE UTILIZED?**

19 A. Two general approaches for estimating maximum on-site Load have been
20 discussed during stakeholder meetings regarding unbundling of the GMC:
21 (1) use of customer-specific non-coincident peak demand incurred over a test
22 period; or (2) use of contract demand reported in the utilities' rate cases. For
23 the reasons stated below, the ISO proposes to use contract demand, with an

1 adjustment for the typical load factor of similar full-service customers (*i.e.*,
2 customers who are served only via the utility, not by on-site generation).

3 **Q. PLEASE DESCRIBE THE NON-COINCIDENT PEAK DEMAND METHOD.**

4 A. This alternative, if used by the ISO, would rely on actual maximum standby
5 loads, as metered by the utilities and billed to customers on standby tariffs.
6 Utilities may not be able to provide this information on an individual basis due
7 to confidentiality or contractual limitations, but may be able to provide
8 estimated maximum standby Load information on an aggregate basis each
9 year. If used, the ISO could attempt to verify this data through third-party
10 blind audits of utility standby tariff billing data.

11 **Q. HOW WOULD LOAD BE DETERMINED USING THE NON-COINCIDENT
12 PEAK DEMAND METHOD?**

13 A. A "load factor" (the ratio between actual electric Energy consumption and the
14 consumption that would have occurred if the Load were sustained at its
15 maximum level over the same period of time) would be applied to the
16 maximum non-coincident standby service to arrive at the basis for allocating
17 GMC charges. In other words, a load factor (*e.g.*, 60 percent) would be
18 applied to customer's maximum non-coincident peak demand and that
19 product would then be used to represent, or act as a proxy for, the customer's
20 portion of Control Area Gross Load. Under this alternative, the ISO would
21 determine the billing determinants for the Scheduling Coordinator
22 representing the UDC (or the QF itself) according to the following formula:
23 the maximum non-coincident peak Standby Service demand (MW) x (8760

1 (hours in a year) / 12 (months per year)) x the load factor (e.g., 60 percent).

2 The result would be the monthly billing determinant that, in turn, would be
3 multiplied by the GMC Control Area Services rate (\$/MWh) to arrive at the
4 charge for Control Area services.

5 **Q. PLEASE DESCRIBE THE CONTRACT DEMAND METHOD.**

6 A. The ISO's preferred approach would be to use the billing determinants for the
7 demand component of the UDC Standby rate tariffs. This method is preferred
8 because it relies on public information provided in the utilities' retail rate
9 cases. In addition, it would avoid the need for audits of utility billing data that I
10 mentioned earlier in discussing the non-coincident peak demand method.

11

12 Standby contract demand is generally the lower of (a) the nameplate capacity
13 of the customer's generating facility, or (b) the customer's peak demand. This
14 definition is specifically stated in SCE's retail Standby tariff, Schedule S. The
15 amount standby contract demand is the maximum demand that the utility is
16 expected to provide for backup service and is dependent upon the
17 relationship between the two variables (i.e., the capacity of the generating
18 facility and the customer's peak demand). The determination of the maximum
19 demand can be illustrated using the following two scenarios: (A) a customer
20 with a generating facility that has a capacity of 3MW and a peak demand of
21 10MW, and (B) a customer with a generating facility that has a capacity of
22 10MW and a peak demand of 3MW. In the first example, the highest amount
23 of generation the UDC would be required to back up would be the capacity of

1 generating unit or 3MW (the remaining 7 MW of peak demand would already
2 be served under another service schedule, *e.g.*, as Supplemental Load). In
3 the second example, the highest amount of generation the UDC would be
4 required to supply would be the customer's peak demand of 3MW.

5

6 After the contract demand amount is determined, a load factor would then be
7 applied to derive the actual billing determinants for the billing period. The load
8 factor could be obtained by reference to the particular class of standby
9 customer or could be up to 100 percent of the contract demand. The classes
10 of Standby customers can be seen in my Exhibit (Ex. No. ISO-13). The
11 load factor would be based on the workpapers supporting the standby rate
12 and other aspects of revenue allocation and rate design before regulatory
13 commissions. The ISO is reviewing the use of the alternative load factors,
14 but believes either a load factor based on the class of Standby customers or
15 some other load factor (up to 100 percent) could be reasonable.

16 **Q. WHAT LOAD FACTOR SHOULD BE USED TO IMPLEMENT THE**
17 **CONTRACT DEMAND METHOD?**

18 A. First, it is important to recognize that each class of Standby customers for
19 PG&E, SCE and SDG&E has a comparable class of full service customers
20 (*i.e.*, customers that do not have on-site generation). These comparable full
21 service classes are contained on the first sheet of my Exhibit (Ex. No. ISO-13,
22 Column C). The ISO proposes that the load factor to be applied to the
23 standby contract demands be determined by reference to the load factors for

1 the comparable full service classes of the three utilities. As shown in my
2 Exhibit, this results in load factors of less than 100 percent (ranging from 7.6
3 percent to 62.9 percent). These load factors represent a conservative
4 estimate of the Control Area Gross Load that is represented by Load served
5 by on-site generation.

6 **Q. WHY DO YOU BELIEVE YOUR RECOMMENDED LOAD FACTORS**
7 **RESULT IN A CONSERVATIVE ESTIMATE OF THE CONTROL AREA**
8 **GROSS LOAD SERVED BY ON-SITE GENERATION?**

9 A. To answer this question, one has to remember the factual scenarios I referred
10 to earlier, *i.e.*, those customers whose on-site generation is a less than their
11 total on-site Load (*i.e.*, their generation primarily serves a portion of their own
12 Load) and those customers whose on-site generation is more than their total
13 on-site Load (*i.e.*, they generally sell generation in excess of their own Load).
14 For customers in the first category (the generation is less than the on-site
15 Load), the contract demand is generally the nameplate capacity of the
16 generating facility and a high load factor would be appropriate. The reason
17 for this is that the generating unit would usually be supplying the full amount
18 of Energy that it was capable of providing (limited only by the capacity factor
19 of the unit itself). Since the load factors I'm recommending for such
20 customers are not high load factors (*i.e.*, they are less than load factors of 70
21 percent and above), those load factors will produce a conservative estimate
22 of the Control Area Gross Load for such customers. For customers in the
23 second category (the generation is more than the on-site Load), the contract

1 demand is generally the customer's peak demand and establishing load
2 factors based on the load factors of comparable customers is a reasonable
3 approach. The first page of my Exhibit sets forth the load factors I
4 recommend for each Standby customer class and they are based on the load
5 factors of the comparable full service customer classes (adjusted as I
6 describe below).

7 **Q. WOULD ANY ADJUSTMENTS BE MADE TO THE AVERAGE LOAD**
8 **FACTOR FOR COMPARABLE FULL SERVICE CUSTOMERS?**

9 A. Standby customers receive backup service from their utility from time to time,
10 during scheduled and forced outages. The Energy use associated with this
11 backup service appears in the metered Load data that the ISO already
12 receives for settlement purposes. In order to avoid double-counting this Load
13 (first through the estimate of the Load served by on-site generation, and again
14 metered Load reported for settlements), the load factor of comparable full
15 service customers should be reduced by a factor that represents the backup
16 service that is already reported. The load factors shown on the first page of
17 my Exhibit (column D) represent my recommended load factors *after* making
18 the adjustment to avoid double counting of Load. Data available from PG&E's
19 rate filings before the CPUC provide load factors averaging 4.3 percent for
20 large customers and 27.1 percent for small customers for this component of
21 Load. Until data become available from rate filings by SCE and SDG&E, the
22 ISO will use this amount for these utilities, as well.

1 **Q. ARE THERE ALTERNATIVES TO THE USE OF ESTIMATES OBTAINED**
2 **BY THESE METHODS FOR THE PURPOSE OF BILLING OF THE GMC**
3 **FOR THE LOAD REPRESENTED BY ON-SITE GENERATION?**

4 A. Yes. Obviously, if a customer with on-site generation were to agree to
5 forward the actual Load data to the ISO, there would be no need to estimate
6 the billing determinants or Load. In addition, if a meter were installed that
7 would meter the Generating Unit's output (including any auxiliary load)
8 separately from the other meters or the Load itself, then the ISO could rely on
9 actual metered Load to bill the GMC and would not use the formula for
10 estimating that Load.

11 **Q. ARE YOU SPONSORING ANY EXHIBITS IN CONNECTION WITH YOUR**
12 **DIRECT TESTIMONY?**

13 A. Yes, I am sponsoring Ex. No. ISO-13, which was prepared under my direction
14 and supervision. This exhibit presents estimates of the portion of Control
15 Area Gross Load that is represented by Load served by on-site generation,
16 using the method proposed above.

17 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

18 A. Yes.