

| 1                            | 2/8/2014       | Master Stakeholder Engagement Plan  |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         |                |                |        |
|------------------------------|----------------|---|--------|--------|---------------|-----------------|--------------|---------------|--------|-------------|----------|---------------|---------------------------|--------|-------------|---------------|--------|--------|---------|-------------------------|----------------|----------------|--------|
| Release                      | Phase          | Initiative  | Jan-14 | Feb-14 | Mar-14        | Apr-14 Ma       | ay-14 Jun-14 | Jul-14 Aug-14 | Sep-14 | Oct-14 N    | lov-14 l | Dec-14        | Jan-15                    | Feb-15 | Mar-15      | Apr-15 May-14 | Jun-15 | Jul-15 | Aug-15  | Sep-15                  | Oct-15 N       | lov-15 [       | Jec-15 |
|                              | Policy         | Pricing Enhancements  |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         |                |                |        |
|                              | Policy         | Contingency Modeling Enhancements   |        |        |               |                 |              |               |        |             |          |               |                           |        | →▲          |               |        |        |         |                         |                |                |        |
|                              | Policy         | Expanding Metering and Telemetry Options Phase 2                                  |        |        |               |                 |              |               |        | $\triangle$ |          |               |                           |        |             |               |        |        |         |                         |                |                |        |
|                              | Policy         | Flexible Ramping Product  |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         |                |                |        |
|                              | Policy         | Multi-Year Reliability Framework  |        |        |               |                 |              | $\rightarrow$ |        |             |          |               |                           |        |             |               |        |        |         |                         | 1              |                |        |
|                              | Policy         | Reliability Services  |        |        |               |                 |              |               |        |             |          |               |                           |        | <b>→</b>    |               |        |        |         |                         | 1              |                |        |
| atives                       | Policy         | Energy Storage Interconnection  |        |        | 1             |                 |              |               |        |             |          | $\rightarrow$ |                           |        |             |               |        |        |         |                         | 1              | 1              |        |
|                              | Policy         | Capacity Procurement Mechanism Replacement  |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         |                |                |        |
| Initia                       | Policy         | Revisions to ISO Transmission Planning Standards                                  |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         |                |                |        |
| Policy                       | Policy         | Pay for Performance Review and Enhancement  |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         |                |                |        |
|                              | Policy         | Load Granularity Refinements  |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         |                |                |        |
|                              | Policy         | Commitment Costs Enhancements Phase 2   |        |        |               |                 |              |               | ·      |             |          |               |                           |        | <b>&gt;</b> |               |        |        |         |                         |                |                |        |
|                              | Policy         | Bidding Rules   |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         |                |                |        |
|                              |                | Combined Demand Response Product  |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         |                |                |        |
|                              | Policy         | Competitive Solicitation Process Enhancements                                     |        |        |               |                 |              |               |        |             |          |               |                           |        | <b>→</b>    |               |        |        |         |                         |                |                |        |
|                              | Policy         | Natural Gas Pipeline Penalty Recover  |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         |                |                |        |
|                              | Policy         | EIM Year 1 Enhancements   |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         |                |                |        |
|                              |                |   |        |        |               | Website<br>2014 |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         |                |                |        |
| ves                          | Recurring      | 2014 Local Capacity Requirements (LCR Study)                                      |        |        | $\rightarrow$ | À               |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         |                |                |        |
| itiativ                      | Recurring      | GMC / Budget Process  |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         |                |                |        |
| g Ini                        | Recurring      | PTO Per Unit Cost   |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         |                |                |        |
| Irring                       | Recurring      | Interconnection Process Enhancements 2015   | _      |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         |                |                |        |
| Reci                         | Recurring      | Stakeholder Initiative Catalog Process  |        |        |               |                 |              |               | 4      |             |          |               |                           |        |             |               |        |        |         |                         |                |                |        |
|                              | Recurring      | Transmission Planning Process   |        |        | 2013-14       | 4               |              |               | _      |             |          |               |                           |        |             |               |        |        |         |                         |                |                |        |
| Independent                  | Implementation | Flexible Resource Adequacy Criteria and Must Offer Obligation                     |        |        |               |                 |              |               |        |             | X        | 7             | $\boldsymbol{\mathbf{x}}$ |        |             |               |        |        |         |                         |                |                |        |
|                              | Implementation | Commitment Costs Enhancements   |        |        |               |                 |              |               |        |             |          | *             |                           |        |             |               |        |        |         |                         |                |                |        |
|                              | Implementation | DRS api   |        |        |               |                 |              |               |        |             |          |               | *                         |        |             |               |        |        |         |                         | 1              |                |        |
|                              | Implementation | Many-to-Many Substitution (SCP Availability Calculations)                         |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         | 1              | 1              |        |
|                              | Implementation | Outage Management System Replacement  |        |        |               |                 |              | -             |        |             |          |               | <mark>→</mark> →          |        |             |               |        |        |         |                         |                |                |        |
|                              | Implementation | Maintenance Release   |        |        |               |                 |              |               |        |             |          |               |                           |        | Y           | ۲             |        |        |         |                         | /              |                |        |
| Spring 2015                  | Implementation | Many-to-Many Substitution / App Consolidation                                     |        |        |               |                 |              |               |        |             |          |               |                           |        | Y           | ٢             |        |        |         |                         | /              | /              |        |
|                              | Implementation | Convergence Bidding at the Interties  |        |        | 1             |                 |              |               |        |             |          |               |                           |        | 7           | ۲             |        |        |         |                         |                |                |        |
|                              | Implementation | EIM 2015 (NV Energy)  |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         | - 1            |                |        |
|                              | Implementation | EIM Year 1 Enhancements   |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         | - 1            |                |        |
| Fall 2015                    | Implementation | BAL-003 Compliance  |        |        | 1             |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         | -              |                |        |
|                              | Implementation | RIMS Functional Enhancements  |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         | -              |                |        |
|                              | Implementation | OMAR Replacement Project  |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         | 1                       |                |                |        |
|                              | Implementation | ADS UI Replacement and Web Service Standardization                                |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         | <u> </u>                |                |                |        |
|                              | Implementation | Contingency Modeling Enhancements   |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         | <u> </u>                |                |                |        |
|                              | Implementation | Expanding Metering and Telemetry Options - placeholder                            |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         | <u> </u>                |                |                |        |
|                              | Implementation | Capacity Procurement Mechanism Replacement  | _      |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         | <u> </u>                |                |                |        |
|                              |                | Capacity Procurement Mechanism Replacement Flexible Ramping Product - placeholder |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         |                |                |        |
|                              | Implementation |   |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         | 7                       |                |                |        |
|                              | Policy         | Aggregated Pumps and Pump Storage   |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         |                |                |        |
|                              | Policy         | AS Substitution   |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         |                |                |        |
|                              | Policy         | Bid Cost Recovery for Unit over Multiple Days                                     |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         |                |                |        |
|                              | Policy         | Cost Allocation Overall Market Review   |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         |                |                |        |
| TBD                          | Policy         | Marginal Loss Surplus Allocation  |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         |                |                |        |
| F                            | Policy         | Multi Day Unit Commitment   |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         | Leger          | nd             |        |
|                              | Policy         | Reliability Must-Run Pump Load  |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         | Policy - Start          |                |                |        |
|                              | Policy         | Two Tier Real-Time Uplift   |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         | Policy - Board Decision |                |                |        |
|                              | Policy         | Frequency Response Procurement  |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         | Market Simulation       |                |                |        |
|                              | Implementation | Subset of Hours   |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        | *       |                         | Deploymer      | nt Date        |        |
|                              | Planning       | Enterprise Model Management   |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        | $\star$ | Ef                      | ffective Date, | , if different | i      |
| Techn<br>logy<br>Roadr<br>ap | Planning       | External Technology Roadmap   |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         |                |                |        |
|                              | Ŭ              |   |        |        |               |                 |              |               |        |             |          |               |                           |        |             |               |        |        |         |                         |                |                |        |

### Changes on 12/8/14

Moved Outage Management System deployment/activation from 11/1/14 to 2/3/15 Moved Many-to-Many Substitution (SCP Availability Calculations) deployment/activation from 11/1/14 to 2/3/15 Moved Commitment Cost Enhancements deployment/activation from 11/1/14 to mid-December 2014 Moved DRS api deployment/activation from 12/18/14 to 1/27/15 Removed Circular Scheduling implementation (manual process will remain in place) Moved Load Granularity Refinements from March 2015 Board decision to May 2015 Board decision Natural Gas Pipeline Penalty Recovery schedule for Board decision in December 2014 Bidding rules started in December but Board decision date is not yet determined

#### Changes on 11/1/14

Load Granularity Refinements will go to Board in March 2015 2015 Stakeholder Initiative Catalog will go to Board in Feb 2015 Removed Full Network Model implementation as complete Removed Energy Imbalance Market implementation as complete Added FRAC-MOO effective date on 1/1/15 Added DRS API deployment on 12/15/14 Opportunity costs has started and is now called "Commitment Cost Enhancements Phase 2". It is targetted for Board decision in March 2015. The Capacity Procurement Mechanism Replacement initiative is planned for Board decision in February (moved from January). Removed December Board decision from Energy Storage Interconnection initiative. Moved Competitive Solicitation Process Enhancements from TBD to Policy section. It started in October and will go to the March 2015 Board meeting. Start of Bidding Rules policy initiative moved from October to November.

## Changes on 10/2/14

Moved EIM Enhancements from Policy section to implementation (EIM in Fall 2014 Release) Removed Commitment Cost Enhancements from Policy section as it was approved by the Board (see Independent Releases for implementation) Removed Transmission planning standards from Policy section as it was approved by the Board Removed FERC 789 / Contingency Reserve Cost Allocation as it is complete. Removed Acceptable Use Policy Phase 1 & 2 as it is complete. Moved FNM Expansion activation from 10/1/14 to 10/15/14 Moved EIM full deployment from 10/1/14 to 11/1/14 (with Parallel Production from 10/1/14 to 11/1/14) Moved OMS deployment from 10/1/14 to 11/1/14 with EIM and 12/1/14 for tariff section 9 changes Moved Many-to-Many Substitution (SCP Availability Calculations) activation from 10/1/14 to 12/1/14 (with OMS tariff section 9 changes) Removal of Standard Capacity Product Phase 3 from TBD section. The RSI initiative will include the demand response related to SCP 3. Moved Subset of Hours from Fall 2015 Release to TBD section. It is subject to further release planning. Added Opportunity Costs Board decision of March 2015 Added implementation date of 12/1/14 for Commitment Cost Enhancements Moved Frequency Response Procurement from Policy to TBD section Added Natural Gas Pipeline Penalty Recovery initiative to Policy section Added EIM Year 1 Enhancements to Policy section

# Changes on 9/2/14

Added Outage Management System to Independent Releases with 12/1/14 deployment, in addition to the 10/1/14 deployment with the Fall 2014 Release Reliability Services target Board decision in March 2015 Flexible Ramping Product Board decision moved to February 2015 Updated policy initiative the Energy Storage Roadmap and show it starting in July 2014 and ending in December 2014 Contingency Modeling Enhancements target Board decision in March 2015 Opportunity costs starting in October 2014 and targeted for Feb 2015 Boarc decision Moved start of Bidding Rules to October 2014

## Changes on 8/1/14

Added Capacity procurement mechanism replace to Fall 2015 release (instead of Reliability Services Initiative - placeholder) Added Contingency Modeling Enhancements to Fall 2015 release

Added Commitment Cost Enhancements to Independent Releases (schedule to be determined) Moved Contingency Reserve Cost Allocation from Policy phase (approved) to Fall 2014 release Renamed BAL-002 Compliance to FERC 789 / Contingency Reserve Cost Allocation in Fall 2014 release Removed Interconnection Process Enhancements from Policy Phase (approved) Moved Interconnection Process Enhancements 2015 from TBD to Recurring Policy Added Pay for Performance Review and Enhancement to Policy section - planned to start in August 2014 Added Load Granularity Refinements to Policy section - planned to start in August 2014 Added Bidding Rules to Policy section - planned to start in August/September 2014 Added Frequency Response Procurement to Policy section - planned to start in August/September 2014 Added Stakeholder Initiative Catalog Process to Recurring Initiatives - planned to start in August/September 2014 Added Combined Demand Response Product to Policy Initiatives - planned to start in August/September 2014

#### Changes on 7/1/14

Acceptable Use Policy Phase 1 and 2 implementation - Mutual Authentication deployed to production June 16; additional services identified for enforcement; analysis of services requiring refactoring underway Pricing Enhancements - added Board decision date of December 2014 Added Interconnection Process Enhancements with Board decision for topics 13 and 14 in July 2014 Contingency Modeling Enhancements - Board decision date is to be determined and implementation removed until release is determined Changed the start of the Energy Storage Interconnection policy initiative to April 2014 and the end to November 2014 Moved Competitive Solicitation Process Enhancements policy initiative to the TBD section Added Capacity Procurement Mechanism Replacement with Board decision planned for January 2015 Added Interconnection Process Enhancements 2015 to TBD section

#### Changes on 6/2/14

Removed Interconnection Process Enhancements as approved in May 2014 Added EIM Enhancements policy initiative to start in Q2 2014 Moved start dates for following policy initiatives to June 2014: Flexible Ramping Product, Pricing Enhancements Policy initiatives to start in Q2 2014: Competitive Solicitation Process Enhancements, Energy Storage Interconnection Acceptable Use Policy implementation dates moved to 5/27/14 (OASIS) and 6/16/14 (mutual authentication) Moved Flexible Resource Adequacy Criteria and Must Offer Obligation implementation to independent release with deployment date of 11/6/14 Phased Many-to-Many Substitution with Fall 2014 release to include SCP Availability Calculations functionality Added Many-to-Many Substitution / App Consolidation to Spring 2015 release Added activation of Convergence Bidding at the Interties to Spring 2015 release Added EIM 2015 (NV Energy) to Fall 2015 release Added BAL-003 Compliance to Fall 2015 release Moved Subset of Hours from TBD to Fall 2015 release Added RIMS functional enhancements to Fall 2015 release Added OMAR replacement project to Fall 2015 release Moved ADS UI Replacement and Web Service Standardization from TBD to Fall 2015 release Capacity Market Conceptual Design from TBD section (replaced by Reliability Services Initiative) Moved DRS api from TBD to Independent Releases (late summer or Fall 2014) Added implementation placeholders to Fall 2015 Release that are currently in the policy phase: Expanding Metering and Telemetry Options, Reliability Services, Flexible Ramping Product Moved Contingency Modeling Enhancements Board decision from July 2014 to September 2014 (tentative)

## Changes on 5/5/14

Removed Spring 2014 Release as complete Moved Acceptable Use Policy Phase 1 & 2 from Spring 2014 Release to Independent Release (no change in dates) Moved Circular Scheduling from Fall 2014 Release to Spring 2015 Release Removed columns from 2013 Removed GIDAP Reassessment Process from Policy section as complete Moved start of next phase of Expanding Metering and Telemetry Options policy to October 2014 Removed Voluntary Preferred Resource Auction (no longer valid) Added Variable Transmission Constraint Relaxation Parameters to the policy section Added Pricing Enhancements to the policy section Added Transmission Planning Standards Board decision in September 2014 Added Energy Storage Interconnection Board decision in December 2014

### Changes on 4/1/14

Administrative Pricing Rules targeted to start April 2014 (was February 2014) Flexible Ramping Product targeted to restart May 2014 (was March 2014) Revisions to ISO transmission planning standards targeted to start April 2014 Commitment Cost Enhancements targeted to start April 2014 Contingency Reserve Cost Allocation targeted to start April 2014 Energy Storage Interconnection targeted to start April 2014 Removed Flexible Resource Adequacy Criteria and Must Offer Obligation from policy section (approved); implementation Fall 2014 Release Removed Interconnection Process Enhancements from policy section Removed Competitive Transmission Improvements from policy section Removed Stakeholder Initiatives Roadmap from policy section Removed Intermittent Resource Transitional Protective Measure from policy section FERC 784 deployed on 3/24/14 (removed) One-For-Many Outage Substitution deployed on 4/1/14 (removed) Remaining projects in Spring 2014 Release deployment/activation moved from 4/1/14 to 5/1/14 Acceptable Use Policy Phase 1 activation moved from 5/1/14 to 5/19/14

#### Changes on 3/1/14

Removed Load Aggregation Point Granularity from Policy Section Removed Full Network Model Expansion from Policy Section (approved) Removed Outage Management System from Policy Section (approved) Moved Contingency Modeling Enhancements Board decision from May 2014 to July 2014 Added FERC Order 784 to Spring 2014 Release Clarified activation dates for Acceptable Use Policy as 5/1/14 for Phase 1 and 6/2/14 for Phase 2 Added BAL-002 Compliance to Fall 2014 Release Added Spring 2015 maintenance release

#### Changes on 2/1/14

Moved Administrative Pricing Rules Board decision from May 2014 to July 2014 Removed Bid Cost Recovery Refinements for Multi-Stage Generation Resources from Policy section per Stakeholder Initiatives Roadmap Removed Black Start and System Restoration Phase 2 from Policy section per Stakeholder Initiatives Roadmap Removed Energy Imbalance Market - Governance from Policy section as complete Added Stakeholder Initiatives Roadmap with Board briefing in March 2014 Added Reliability Services to Policy section Administrative pricing rules targeted to start in Feb. 2014 Expanding metering and telemetry options targeted to start in Feb 2014 Flexible ramping product targeted to start in March 2014 Revisions to ISO transmission planning standards targeted to start Q1 2014 Added Acceptable Use Policy Phase 1 (logging only) to Spring 2014 Release Added One For Many Outage Substitution (manual process) to Spring 2014 Release Moved Contingency Modeling Enhancements implementation to Independent Release (deployment date to be determined)

## Changes on 1/6/14

Removed Access and Identity Management (deployed in December 2013) Removed Replacement Requirements for Scheduled Generation Outages Phase 2 (deployed in December 2013) Removed RIMS Generation (deployed in December 2013) Removed GMT (deployed in December 2013) Moved Contingency Modeling Enhancements Board decision from February 2014 to May 2014 (tentative - the policy initiative schedule is under review) Moved Flexible Resource Adequacy Criteria and Must Offer Obligation Board decision from February 2014 to March 2014 Corrected Administrative Pricing Rules Board decision date from June 2014 to May 2014 Added GIDAP Reassessment Process as policy initiative with Board decision in May 2014