

MONTHLY FINANCIAL REPORT December 2010

Preliminary and Unaudited

Denise Walsh Controller

CALIFORNIA INDEPENDENT SYSTEM OPERATOR CORPORATION MONTHLY FINANCIAL REPORT - December 31, 2010 (Preliminary and Unaudited)

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SUMMARY, DISCUSSION AND COMMENTARY (Preliminary and Unaudited)

For the year ended December 31, 2010

OPERATIONS: (pages 1, 4, 5, and 6)

YTD operating revenues were \$8.1M over budget.

This is primarily due to higher GMC revenues during the period as a result of higher volumes in the market and the impact of the adjustment of some GMC component rates earlier in the year. In April and July 2010, the Company adjusted the rates of some GMC components in order to align the collection of revenues with associated costs.

- YTD operating revenues were \$1.2M higher than the previous year.
 - This variance is primarily due to the recognition of additional generator fine revenue of \$1.4M due to further mitigation of energy transactions related to the FERC refund case.
- YTD O&M expenses were \$7.2M under budget.
 - This is primarily due to lower than expected year to date headcount reflected in salaries and benefits, and lower third party vendor contracts.
- YTD O&M expenses were \$8.4M lower than the previous year.
 - This variance is primarily due to lower consulting and contracting expenses and third party vendor contracts in 2010 compared to 2009 when these costs were higher because of the implementation of the new market in 2009.
- Currently there are 579 full-time employees compared to 615 full-time employees budgeted. There were 581 full-time employees YTD last year.
 - Employee headcount is lower than budgeted due to the 2010 realignment process and to the timing of hires and attrition.

INTEREST COSTS and INTEREST INCOME: (page 1)

- YTD Interest income and other were \$2.5M higher than budget.
 - Primarily due to interest earned on restricted funds which is a non-budgeted item that is treated as an adjustment to debt service costs for the year.
- YTD Interest income and other were higher by \$1.3M compared to the previous year due to larger investment balances.
- YTD Interest expense, as compared to budget, was higher by \$0.7 million due to interest expense adjustments related to the bonds for the period.
- YTD Interest expense was higher overall compared to last year due to the generator fines interest expense reversal and to the issuance
 of the 2009 bonds.
- YTD Gains and losses on investments reflect a net loss based on market activity.
- YTD Gains and losses on investments in 2010 are lower by \$3.0M compared to 2009 because the 2009 gains were primarily due to the market recovery after the 2008 historic lows.

BALANCE SHEET: (page 2)

- The decrease in unrestricted cash and cash equivalents compared to the prior month is due the distribution of the generator fines funds as a result of the settlement.
- Additionally, certain unrestricted cash and cash equivalents were moved to longer term investments during the month.
- The decrease in restricted cash and cash equivalents compared to the prior month is due collateral returns and market clearing activities.
- Changes to the other accounts were mainly due to normal business activity during the month.

Finance and Accounting Departments 01/24/11

SUMMARY, DISCUSSION AND COMMENTARY (Preliminary and Unaudited)

For the year ended December 31, 2010

CAPITAL PROJECTS: (pages 3 and 7)

- The 2010 capital projects budget is \$31.0M, and is separate from the Iron Point budget of \$160.0M for the new facility. YTD 2010 capital projects approved through December totaled \$25.7M.
- Actual expenditures to date for 2010-approved capital projects and the new facility totaled \$12.7M and \$136.1M, respectively.
- Expenditures for 2009-approved capital projects totaled \$17.7M.

The ISO Markets

MARKET REVENUES: (page 8, 9 and 10)

- The total costs managed by the ISO include GMC, Reliability Must Run (RMR) charges, Ancillary Services Capacity, Energy (Real-time and Day-ahead), Transmission and Other, and InterSC Trades.
- Revenues from InterSC trades is now a significant share of our market revenues as a result of the new market.
- Other market costs fluctuate with the season or as a result of certain external factors (wildfires, extreme temperatures and drought conditions).

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Finance and Accounting Departments 01/24/11

Statement of Operations (Preliminary and Unaudited)For the year ended December 31, 2010

(dollars in thousands)

	Year to Date							2010				
		Actual		Budget	Variance		P	Y Actual	V	ariance		Budget
Revenues:												
Grid Management Charge	\$	201,823	\$	195,067	\$ 6,756		\$	202,353	\$	(529)	\$	195,067
Fines, WSCC & Other Fees	·	5,672	•	4,300	1,372			4,020	·	1,652	·	4,300
Total revenues		207,495		199,367	8,127	_		206,372		1,122		199,367
Operating Expenses:												
Salaries and Benefits		109,123		110,028	(905)			109,139	\$	(16)		110,028
Building, Leases and Facility		8,725		9,396	(671)			8,912		(186)		9,396
Insurance		2,037		2,205	(168)			2,007		29		2,205
Third Party Vendor Contracts		14,238		17,962	(3,724)			16,359		(2,121)		17,962
Consulting and Contracting Services		12,170		11,022	1,148			16,727		(4,557)		11,022
Legal and Audit		3,552		5,630	(2,078)			4,186		(634)		5,630
Training, Travel and Professional Dues		2,827		3,797	(969)			3,669		(842)		3,797
Other		2,838		2,656	183			2,910		(72)		2,656
Total operating expenses		155,511		162,696	(7,185)			163,910		(8,399)		162,696
Net operating income (loss)		51,984		36,672	15,312	_		42,462		9,522		36,672
Interest and Other Expenses												
Interest income & other		6,257		3,800	2,457			4,990		1,267		2,736
Interest expense		16,883		16,197	687			(3,144)		20,027		8,399
Gains and losses on investments (realized										-		
and unrealized)		(626)		-	(626)			2,402		(3,028)		-
Depreciation and amortization		54,798		54,798	<u>-</u>			42,784		12,014		62,000
Total interest and other expenses		66,050		67,194	(2,397)	_		32,249		27,745		67,663
Excess (Deficiency) of Revenues Over Expenses	\$	(14,066)	\$	(30,523)	\$ 17,709		\$	10,213	\$	(18,224)	\$	(30,991)
Number of Full-time Employees		579	I			=		581	•			615

Balance Sheet (Preliminary and Unaudited)

As of December 31, 2010 (dollars in thousands)

	Current Month			<u>%</u>
ASSETS		 		
NET ELECTRIC UTILITY PLANT	\$ 343,130	\$ 336,569	\$ 6,561	2%
CURRENT ASSETS Unrestricted Cash and Cash Equivalents Restricted Cash and Cash Equivalents	10,137 300,641	85,427 346,683	(75,289) (46,042)	-88% -13%
Other Special Deposits Accounts Receivable, net	35,013 26,691	35,012 29,196	(2,506)	0% -9%
Investments Accrued Interest Prepayments Total Current Assets	193,449 1,446 7,767 575,144	169,254 1,270 8,270 675,111	24,194 177 (502) (99,967)	14% 14% -6% -15%
NONCURRENT ASSET AND DEFERRED CHARGES Unamortized Debt Expenses and Other Total Noncurrent Asset and Deferred Charges	4,190	4,206 4,206	(16) (16)	0% 0%
TOTAL ASSETS	\$ 922,465	\$ 1,015,887	\$ (93,422)	-9%
CAPITALIZATION AND LIABILITIES				
CAPITALIZATION Stakeholders' Surplus Long-term Debt TOTAL CAPITALIZATION	\$ 237,356 289,277 526,633	\$ 233,628 289,452 523,081	\$ 3,728 (175) 3,553	2% 0% 1%
CURRENT LIABILITIES Long-term Debt Due Within One Year Accounts Payable Customer Deposits & Other Fines Subject to Refund Total Current Liabilities	42,250 41,391 309,410 1,270 394,321	42,250 37,251 364,653 47,141 491,296	4,139 (55,243) (45,871) (96,975)	0% 11% -15% -97% -20%
NONCURRENT LIABILITY AND DEFERRED CREDITS Other Total Noncurrent Liability and Deferred Credits	1,510 1,510	1,510 1,510	<u>-</u>	0% 0%
TOTAL LIABILITIES	395,831	492,806	(96,975)	-20%
TOTAL CAPITALIZATION AND LIABILITIES	\$ 922,465	\$ 1,015,887	\$ (93,422)	-9%

Capital Projects Report (Preliminary and Unaudited)

For the year ended December 31, 2010 *(dollars in thousands)*

	Approved Projects											
	Total Projected											
					2010		Costs for		Original			
	Month		YTD		Α	pproved	Approved <u>Projects</u>		2010 <u>Budget</u>			
	<u> </u>	<u>\ctual</u>	<u>Actual</u>		<u>Projects</u>							
Customer Focus	\$	209	\$	590	\$	1,907	\$	1,907	\$	821		
Operational Excellence		401		1,524		9,482		9,388		13,620		
Continuous Transformation		1,203		5,554		7,740		7,769		10,415		
Reasonable Costs & Essential Projects		366		4,995		6,600		6,351		6,144		
Total 2010 Capital Spending		2,179		12,663		25,729		25,415		31,000		
Iron Point Building		3,353		136,120		-		160,000		160,000		
2009 Capital Projects		1,211		17,731				20,023		20,023		
Total Capital	\$	6,743	\$	166,514	\$	25,729	\$	205,438	\$	211,023		

Notes:

2009 capital projects are funded by prior year rate collections.

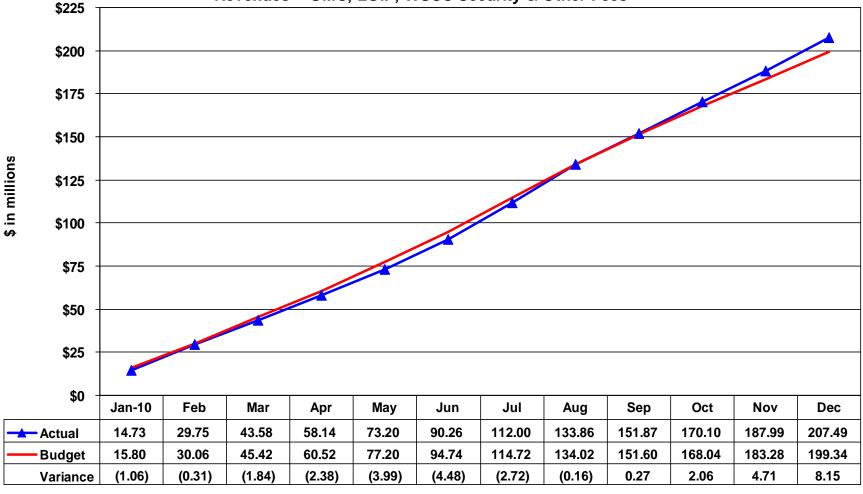
The Iron Point Project (Phase 2) is funded from the 2009 bond proceeds.



Cumulative Operating Revenues

Preliminary and Unaudited

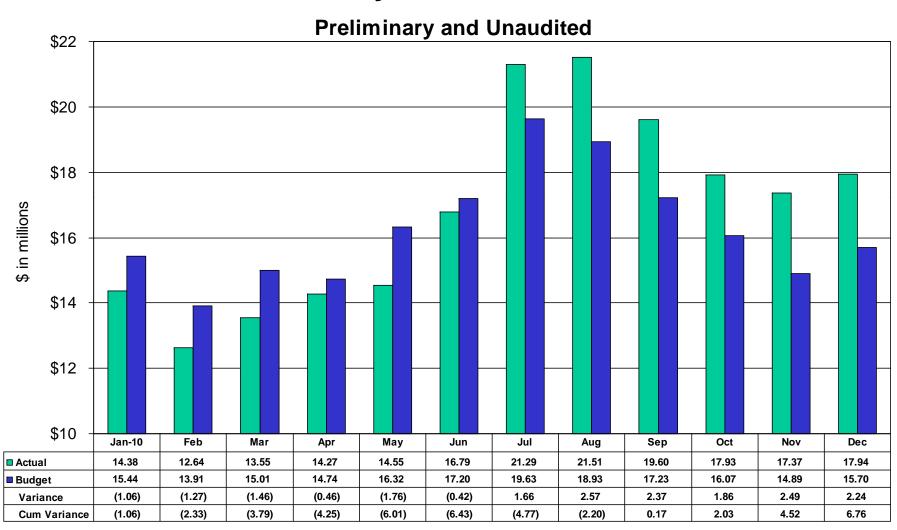




December revenues are estimates.



Monthly GMC Revenues

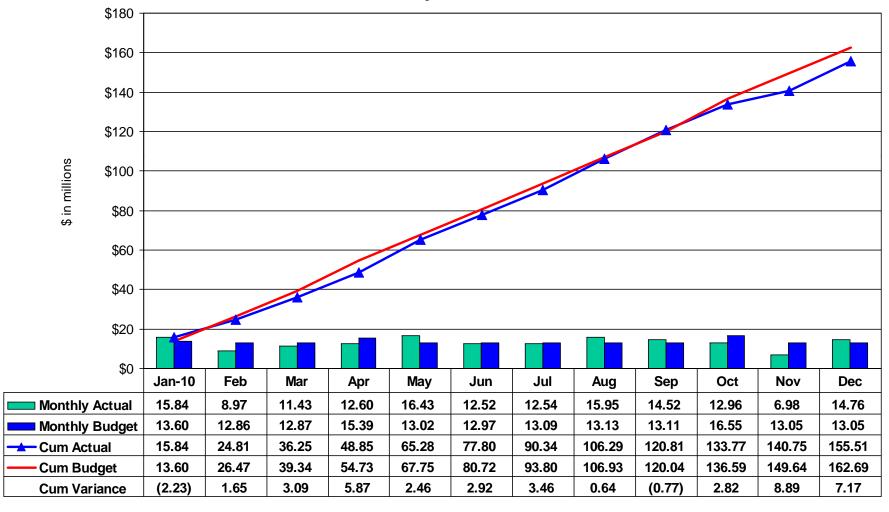


December revenues are estimates.



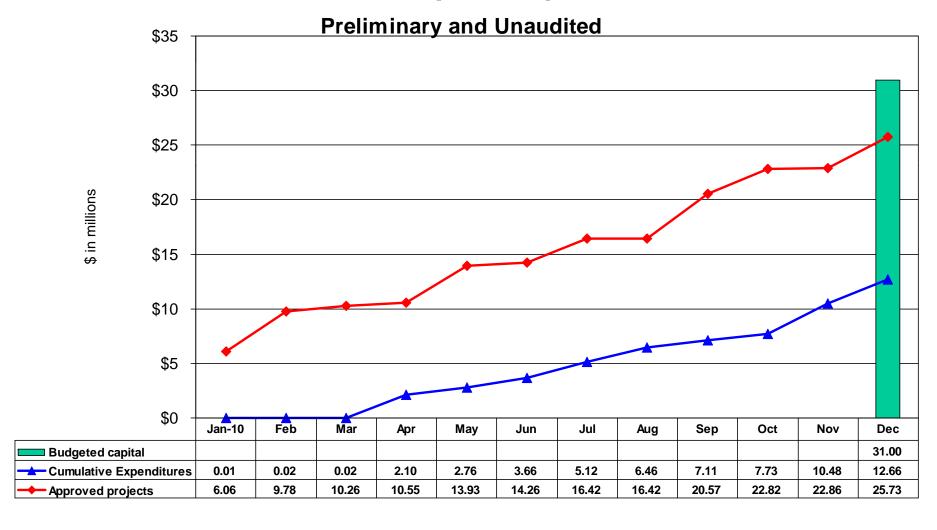
Operating and Maintenance Expenses (O&M)

Preliminary and Unaudited



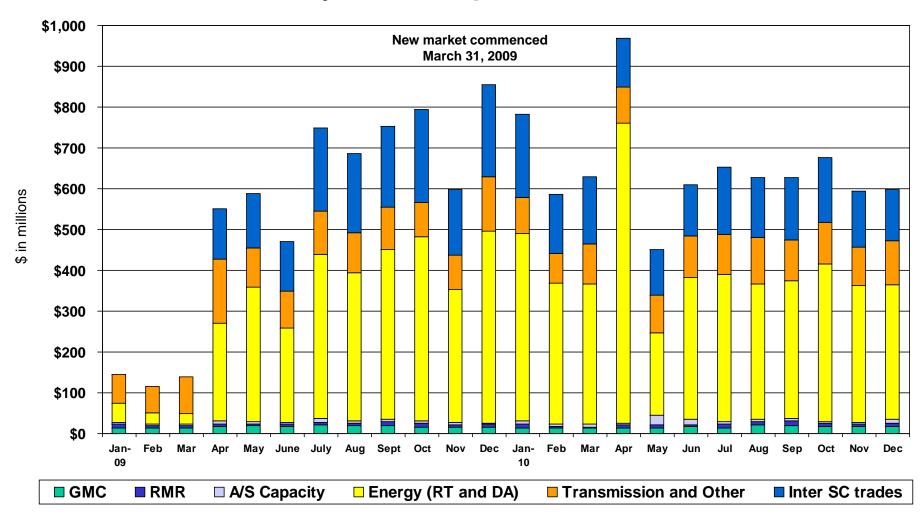


Cumulative Capital Expenditures



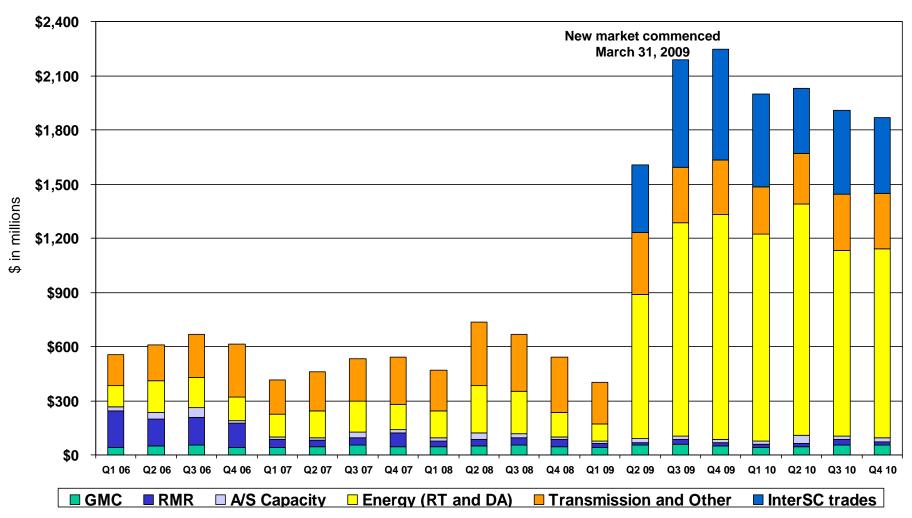


CAISO Market Revenues By Month January 2009 through December 2010





CAISO Market Revenues By Quarter 1st Quarter 2006 through 4th Quarter 2010





CAISO Market Revenues By Year 1998 through 2010

