



1800 Larimer Street, Suite 1000
Denver, Colorado 80202-1414

December 16, 2013

Board of Governors
California Independent System Operator
P.O. Box 639014
Folsom, CA 95763-9014

Dear Chairman Foster and Board of Governors:

Xcel Energy has been engaged with the California Independent System Operator (ISO) during both the EIM design process and development of the governance proposal. We support your approval of the EIM Transitional Committee. It is an important step that will evolve with EIM and facilitate needed input to shape the EIM to be a regional success.

Xcel Energy manages resources within the MISO and SPP, and also in the Western Interconnection through its Public Service Company of Colorado (PSCo). The PSCo territory faces many of the same renewable integration issues as does California. We have promoted an EIM in the West to provide a means for efficient renewable integration while also improving options to manage grid reliability. At your November meeting we supported and applaud your approval of moving forward with an EIM design.

The ISO's EIM governance proposal and Transitional Committee structure marks an important step to include regional stakeholders in the development of an independent EIM governance structure. By seating a set of knowledgeable and credible industry leaders, the ISO Board can receive thoughtful recommendations on a decision making process to allow for the greatest chance of success of the EIM.

Xcel Energy supports the Board's decision to approve the EIM Transitional Committee charter and we look forward to engaging in the next steps toward successful EIM implementation.

Sincerely,

A handwritten signature in blue ink, appearing to read 'T. A. Imbler'.

Thomas A. Imbler
Vice President, Commercial Operations
Xcel Energy Services Inc. as Agent for
Public Service Company of Colorado