

Decision on 2024 Budget and Grid Management Charges

April Gordon

Executive Director, Financial Planning and Procurement

ISO Board of Governors meeting General Session

December 14, 2023

<u>Highlights</u>: 2024 Revenue Requirement developed using updated Cost-of-Service Study results

- Wage inflation and additional positions drive operations and maintenance (O&M) higher
- Expected higher interest rates drive interest earning revenue higher
- Leveraging capital reserve to fund project budget
- 2024 revenue requirement is \$201.9M, which is just shy of the \$202M cap.



GMC Revenue Requirement: The proposed revenue requirement increased by \$2.2 million, primarily due to a higher O&M budget

GMC Revenue Requirement (\$ in millions)	2024 Budget	2023 Budget	Change
Operations & Maintenance Budget	\$255.7	\$238.4	\$17.3
Debt Service (including 25% reserve)	14.7	14.7	0.0
Cash Funded Capital	8.0	21.0	(13.0)
Other Costs and Revenues	(63.6)	(57.6)	(6.0)
Operating Costs Reserve Adjustment	(12.9)	(16.8)	3.9
Total GMC Revenue Requirement	\$201.9	\$199.7	\$2.2
Transmission Volume Estimate in TWh	242.5	234.2	8.3
Pro-forma bundled cost per MWh	\$ 0.83	\$ 0.85	\$ (0.02)



O&M Budget: The proposed O&M budget increase is driven primarily by additional positions and upward cost pressures in the labor market

O&M Budget by Resource Catgegory (\$ in millions)	2024 Budget	2023 Budget	Change
Salaries & Benefits	\$194.1	\$183.1	\$11.0
Occupancy Costs & Equipment Leases	\$3.3	3.0	0.3
Telecom, HW/SW Maintenance Costs	\$15.9	15.1	0.8
Consultants & Contract Staff	\$18.9	15.0	3.9
Outsourced Contracts & Professional Fees	\$14.3	13.2	1.1
Training, Travel, & Other Costs	\$9.2	9.0	0.2
Total O&M Budget	\$255.7	\$238.4	\$17.3
Budgeted Headcount	759	746	13



Debt Service:

Annual requirement remains \$14.7 million

- \$148 million principal remaining to be collected as part of the revenue requirements
- \$14.7 million requirement consists of:
 - \$11.7 million in debt payments due to bondholders, and
 - \$3 million to be collected for required reserve
- Level annual debt service until February 2039
 - Bonds are callable in February 2031



<u>Cash-Funded Capital</u>: \$8 million will be collected for capital in the proposed revenue requirement

- Total project approvals are targeted at \$25 million
- Leverage \$17 million from capital reserves to fund projects
- Portfolio focus areas:
 - Reliability and efficient operations
 - Technology foundation improvements
 - Transmission planning infrastructure
 - Market and resource adequacy
 - Stakeholder engagement and customer service
 - Facilities and other projects



Other Costs and Revenues: \$6M increase is primarily due to higher projected interest earnings driven by favorable interest rates

Other Costs and Revenue	2024	2023	
(\$ in millions)	Budget	Budget	Change
Reliability Coordinator Funding Requirement	\$17.6	\$19.7	(\$2.1)
	45.0	45.0	0.0
Western Energy Imbalance Market Administrative Charges	15.6	15.3	0.3
Nodal Pricing Model Fee	9.2	8.4	0.8
Nodai i ficing Model i ee	9.2	0.4	0.0
Interest Earnings	9.0	4.0	5.0
Intermittent Resource (wind and solar) Forecasting Fees	6.5	5.5	1.0
Generation Interconnection Project Fees	3.0	2.0	1.0
Other Revenue	2.7	2.7	-
Total Other Costs and Revenue	\$63.6	\$57.6	\$6.0



Operating Cost Reserve Adjustment:

Favorable 2022 collections and spend results contribute to \$12.9M reduction in the 2024 revenue requirement

Operating Cost Reserve Adjustment (\$ in millions)	2024 Budget	2023 Budget	Change
Change in the 15% reserve for O&M budget	(\$2.6)	(\$4.2)	\$1.6
25% debt service collection from prior year	2.9	2.9	0.0
True-up of budget to actual revenues and expenses	12.6	18.1	(5.5)
Total Operating Cost Reserve Credit / (Debit)	\$12.9	\$16.8	(\$3.9)



Rates: GMC rate decreases are driven by higher projected volumes

Summary of Rates	2024	2023	
(\$ per MWh)	Rate	Rate	Change
Grid Management Charges			
Market Service Charge	\$0.1376	\$0.1513	(\$0.0137)
Contains On antique Observe	ФО 040 7	#0.0407	(\$0.0040)
Systems Operations Charge	\$0.2127	\$0.2167	(\$0.0040)
CRR Services Charge	\$0.0069	\$0.0071	(\$0.0002)
Miscellaneous Fixed Fees			
TOR Charge	\$0.3250	\$0.1800	\$0.1450
Supplemental Services Rates			
	•		
WEIM Market Service	\$0.0888	\$0.0953	(\$0.0066)
NA/FINA O LA LA COLORA	# 0.0000	#0.4004	(\$0.0400)
WEIM System Operations	\$0.0893	\$0.1084	(\$0.0190)
RC Service Rate	\$0.0270	\$0.0278	(\$0.0008)



Key calendar dates and next steps

Previous Events	Date
Initial stakeholder meeting	August 8
Internal budgeting process	August – October
Draft 2024 Budget and Grid Management Charges posted to public website	October 25
Follow up stakeholder budget meeting	October 31
Draft budget reviewed by ISO Board of Governors	November 9
Internal budgeting process	November – December

Upcoming Events	Date
ISO Board of Governors decision on 2024 Budget and Grid Management Charges	December 13-14
2024 rates and GMC revenue requirement documentation posted to ISO website	December 20

