

West-Wide Governance Pathways Initiative

Formation Committee update to the
WEM Governing Body & CAISO Board of Governors
December 17, 2025



West-Wide Governance Pathways Initiative

Establishing the ROWE

Overview

State of Delaware incorporation: *Launch Committee consent December 12, 2025; January 2026 Filing*

- Certificate of Incorporation*

IRS tax-exempt status: *January 2026 Filing*

- Form 1023 (includes budget, business plan, and conflicts of interest summaries) - *Launch Committee consent January 2026*
- Bylaws - *Launch Committee consent December 12, 2025*

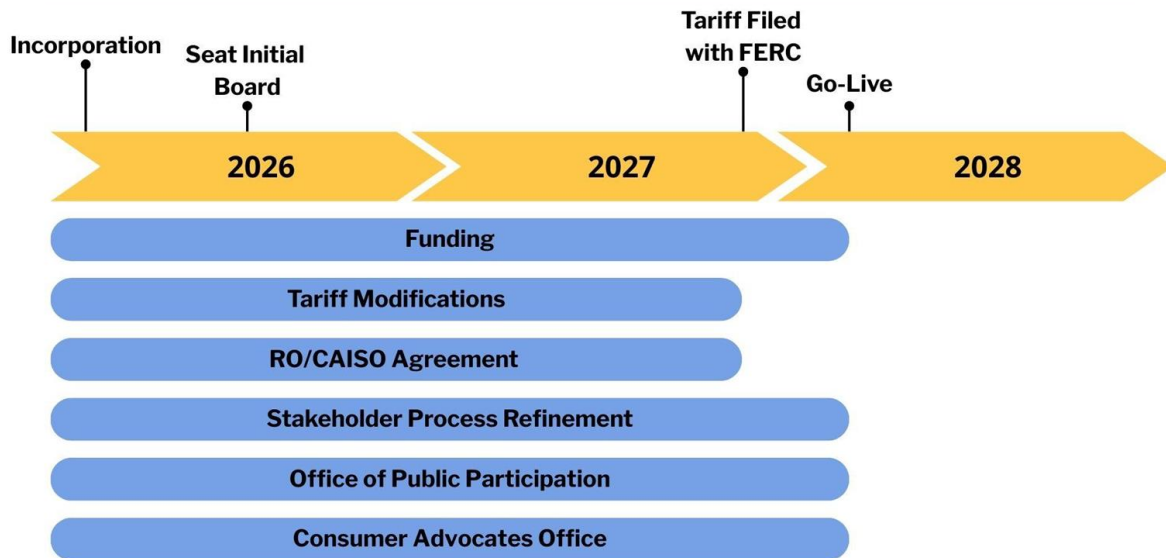
Supporting Policies: *January 2026 Launch Committee Consent and Board Adoption*

- Policies: Whistleblower, Document Retention, Conflict of Interest, Records Availability, Open Meetings, Board Selection Policy

**The incorporators will be Formation Committee members who will also serve as the interim Formation Board before the initial Board is seated in July.*



Pathways Initiative & RO Development



2026 Continued Liaison Participation in Formation Committee

- Current liaisons:
 - ISO Board of Governors - Jan Schori
 - WEM Governing Body - Andy Campbell, Anita Decker
 - Body of State Regulators (BOSR) - Milt Doumit (WA), John Hammond (ID), Darcie Houck (CA)
- *Propose to continue liaison participation in Formation Committee work in 2026*



ROWE Board Selection Process

- Formation Committee is in the process of selecting an Executive Search Firm
 - Anticipate having a contract in place by end of December
- Sectors have selected Nominating Committee reps
- Board Selection process anticipated to begin in January 2026
- Anticipate seating the initial Regional Organization of Western Energy (ROWE) five member Board in July 2026



Nominating Committee Representatives

EDAM Entities	John Mayhew, PNM
WEIM Entities	Josh Walter, Seattle City Light
ISO PTOs	Meg McNaul, Six Cities
Non-IOU load serving entities serving load from WEIM or EDAM	Beth Vaughan, Cal CCA
PIOs	Kelsie Gomanie, NRDC
IPPs, independent transmission developers, and marketers	Ian White, Shell
Consumer Advocates	Julie Halligan, California Public Advocate's Office
Large C&I Customers	Sam Harper, CLECA
Distributed Energy Resources	Collin Smith, LEAP
BOSR	Commissioner John Hammond, Idaho



Funding Update

Seeking funding for ROWE startup costs of \$~7-8 million using the following options:

- Stakeholder contributions
 - Phase III Pledge Form:
<https://www.westernenergyboard.org/wp-content/uploads/WWGPI-Phases-III-Pledge-Form.pdf>
- Grants
- Debt financing

