

QUALIFICATIONS OF ANJALI SHEFFRIN

Q. Please state your name and business address.

A. My name is Anjali Sheffrin. I am employed by the California Independent System Operator Corporation (CA ISO) as Director of Market Analysis. My business address is 151 Blue Ravine Road, Folsom, California 95630.

Q. In what capacity are you employed?

A. As Director of Market Analysis, I am responsible for developing and managing market monitoring activities for the CA ISO's wholesale electricity markets, ensuring an open and efficient market for energy, ancillary services, and transmission services. My duties include (1) analyzing wholesale market performance and identifying abuses of market power; (2) reviewing market rules and protocols for design flaws, gaming and market power opportunities; (3) implementing corrective actions allowed under the tariff, or making FERC filings to change market rules for ancillary services and congestion management or requesting authority for any needed mitigation; (4) reviewing the utilization of reliability must-run contracts; (5) developing detailed performance indicators of market activity which are published as daily and weekly market reports on the CA ISO Website; and (6) evaluating the economics of major transmission lines proposed in the CAISO service area.

Q. Please describe your professional background.

A. I received a Ph.D. in Economics from the University of California, Davis in 1981. I have 22 years of managerial and technical experience in the electric utility industry working on utility deregulation, market design, competitive business strategies, generation, demand-side and transmission planning, load and market research, marginal cost of service studies, and rate design. Prior to joining the CA ISO, I was Manager of the Power Systems Planning and Evaluation Department at the Sacramento Municipal Utility District (SMUD). I directed a staff of 40 engineers, economists, and financial analysts in strategic planning and analysis which included assessment of generation options, initiating relicensing of SMUD's hydro project (Upper American River Project), transmission planning, load forecasting, and advanced and renewable technology development. I was the chief economist at SMUD through the closure of the Rancho Seco nuclear power plant and the evaluation of bids for replacement power. I

1 started my professional career as Senior Economist in the Load Forecasting Department of the Potomac
2 Electric Power Company in Washington D.C.

3 Q. Does this conclude your statement of qualifications?

4 A. Yes.

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